## **Eleven-Year Summary**

Years ended December 31

			Millions of yen					
	2010	2009	2008	2007	2006			
For the year:								
Net sales	¥1,489,461	¥1,472,469	¥1,462,748	¥1,464,072	¥1,446,385			
Operating income	95,349	82,777	94,520	86,956	88,713			
Income (loss) before income taxes	,	,	,	,	,			
and minority interests	92,465	88,078	82,938	81,741	81,165			
Net income (loss)	53,080	47,645	45,014	44,798	44,775			
Capital investments*2	36,738	62,376	36,135	44,481	36,894			
Depreciation*2	59,710	58,372	47,353	45,250	48,793			
<segment information=""> Sales:</segment>								
Alcoholic beverages	_	_	_	_	_			
Soft drinks and food	_	_	_	_	_			
Pharmaceuticals	_	_	_	_	_			
Real estate	_	_	_	_	_			
Others	_	_	_	_	_			
Sales: (New Segments)	_							
Alcoholic beverages	935,850	958,156	995,703	1,012,256	1,007,558			
Soft drinks	391,566	355,162	316,737	299,663	283,121			
Food	95,440	92,400	79,203	67,089	53,792			
Others	66,605	66,751	71,105	85,064	101,914			
Operating income (loss):	00,003	00,731	71,100	00,004	101,914			
, ,								
Alcoholic beverages	_	<del>_</del>	<del>_</del>	<del>_</del>	_			
Soft drinks and food	_	_	_	_	_			
Pharmaceuticals	_	_	_	_	_			
Real estate	_	_	_	_	_			
Others	_	_	_	_	_			
Operating income (loss): (New Segments)	04.507	70.070	00.700	70.005	70.400			
Alcoholic beverages	84,567	78,879	90,762	79,285	78,186			
Soft drinks	4,922	695	616	4,593	7,746			
Food	3,633	2,745	1,944	1,344	445			
Others	1,505	889	1,006	1,724	2,173			
Financial position:								
Total assets	1,405,358	1,433,653	1,299,059	1,324,392	1,288,501			
Interest-bearing debt	311,423	391,875	302,259	332,458	290,101			
Total net assets*3	612,670	577,703	534,628	529,782	509,775			
	Yen							
Per share data:	V 44446	V 400.40	V 00.04	V 0404	V 04.00			
Net income	¥ 114.10	¥ 102.49	¥ 96.31	¥ 94.94	¥ 94.02			
Diluted net income	114.00	102.42	96.14	94.74	93.85			
Cash dividends applicable to the year	23.00	21.00	20.00	19.00	19.00			
Total net assets	1,315.51	1,233.25	1,122.13	1,089.33	1,012.77			
Potion			%					
Ratios:	0.0	0.7	0.7	0.0	0.0			
ROE	9.0	8.7	8.7	9.0	9.6			
Operating income ratio	6.4	5.6	6.5	5.9	6.1			
Operating income ratio	0.0	0.4	0.0	0.0	0.4			
(exclusive of alcohol tax)	9.0	8.1	9.6	9.0	9.4			
Equity ratio	43.6	40.0	40.2	38.9	37.0			

<sup>\*</sup>¹ U.S. dollar amounts are translated from Japanese yen, for convenience only, at the rate of ¥81.49 to U.S.\$1, the exchange rate prevailing at December 31, 2010.
\*² Includes effects accompanying changes in accounting standards for lease transactions and trademarks of an Australian subsidiary at time of acquisition.
\*³ Total net assets through fiscal 2005 represents total shareholders' equity under the former accounting standards, while after fiscal 2006 they were computed in accordance with new accounting standards.

\*4 In case of net loss, disclosure of fully diluted per share data is not required.

		Millions	s of yen			Thousands of U.S. dollars*1			
2005	2004	2003	2002	2001	2000	2010			
¥1,430,027	¥1,444,226	¥1,400,302	¥1,375,267	¥1,433,364	¥1,399,108	\$18,277,838			
90,249	101,273	78,984	69,341	77,777	76,550	1,170,070			
75,725	58,369	48,681	32,483	18,611	(18,116)	1,134,679			
39,870	30,596	23,210	14,754	13,617	(15,707)	651,368			
43,941	40,134	38,184	41,257	64,829	66,518	450,828			
50,028	51,339	53,101	51,546	52,901	51,790	732,728			
- - - - -	_ _ _ _	_ _ _ _	_ _ _ _ _	1,179,412 201,772 — 3,058 49,122	1,127,737 216,191 — 4,194 50,986				
1,025,447	1,078,931	1,067,136	1,057,029	1,101,620		11,484,231			
267,003	217,380	185,738	173,773	192,526		4,805,080			
25,286	22,163	21,547	14,232	14,561		1,171,187			
112,291	125,752	125,881	130,233	124,657		817,340			
-	_	_	_	92,635	86,774				
-	_	_	_	(1,485)	2,009				
-	_	_	_	—	—				
-	_	_	_	1,833	2,717				
-	_	_	_	(816)	(758)				
78,089	90,872	72,452	69,145	76,809		1,037,759			
8,632	8,114	2,645	(4,086)	(2,079)		60,400			
805	(599)	169	8	406		44,582			
2,559	2,935	3,399	3,855	2,476		18,470			
1,218,227	1,250,818	1,244,410	1,294,738	1,341,103	1,389,827	17,245,772			
289,202	303,089	336,285	402,206	417,167	503,371	3,821,610			
454,892	417,828	398,153	387,539	385,965	356,009	7,518,346			
	Yen								
¥ 82.22	¥ 62.52	¥ 46.80	¥ 28.90	¥ 27.00	¥ (31.54)	\$ 1.40			
80.98	60.64	44.58	27.46	25.25	—* <sup>4</sup>	1.40			
17.00	15.00	13.00	13.00	13.00	12.00	0.28			
951.12	860.66	810.19	770.86	752.25	715.04	16.14			
%									
9.1	7.5	5.9	3.8	3.7	(4.2)				
6.3	7.0	5.6	5.0	5.4	5.5				
9.8	11.4	9.2	8.3	9.0	9.2				
37.3	33.4	32.0	29.9	28.8	25.6				